



Virginia Department of  
Behavioral Health &  
Developmental Services

# Senate Bill 627 Workgroup

## Development of Options

Joint Committee on Health Care  
November 5, 2014

**Debra Ferguson, Ph.D.**  
Commissioner

Virginia Department of Behavioral Health and Developmental Services

**DBHDS Vision: A life of possibilities for all Virginians**

# Overview and History



# SB627

During the 2014 Session of the General Assembly, SB627 was passed which stated in part:

*“That the Department of Behavioral Health & Developmental Services shall convene a work group of interested stakeholders, which shall include members of the General Assembly, **to consider options for expanding the number of training centers that remain open, in whole or in part, in the Commonwealth.**”*

# Factors

Factor	Weight
All options presented in accordance with DOJ Settlement	0%
Maximizes Health, Safety, Welfare in Chosen Place	15%
Access to comparable and appropriate services	15%
Change in cost & if more expensive not negative impact on community based services	30%
Overall affordability of the system is maintained or improved	15%
Reasonable geographical access	25%

# Option 1

- No additional training center closures.
- All four training centers remain open.
- Share excess land with other state agencies or businesses.
- No land sale but potential revenue generated from subleasing of land.

<b>Option 1</b> <i>(\$ in Millions)</i>	<b>Facility Operating Costs (GF)</b>	<b>Less Community Savings (GF)</b>	<b>Net Operating Costs (GF)</b>	<b>Capital Costs (Debt)</b>
<b>75% Capacity</b>	\$70.2	(\$17.8)	\$52.4	\$118.6 (FICAS)
<b>50% Capacity</b>	\$48.4	(\$11.6)	\$36.8	\$111.8 (FICAS)

# Option 2

- No additional training center closures.
- All four training centers remain open and are right-sized.
- Right-sizing is based on projected mortality rates, future demand and current census.
- Training center buildings would be consolidated based on future census/demand.
- Excess land sold.

<b>Option 2</b> <i>(\$ in Millions)</i>	<b>Facility Operating Costs (GF)</b>	<b>Less Community Savings (GF)</b>	<b>Net Operating Costs (GF)</b>	<b>Capital Costs (Debt)</b>
<b>75%Capacity</b>	\$70.2	(\$17.8)	\$52.4	\$118.6 (FICAS)
<b>50% Capacity</b>	\$48.4	(\$11.6)	\$36.8	\$111.8 (FICAS)

# Option 3

- No additional closures.
- All four training centers remain open and are right-sized.
- NVTC rebuilt on less valuable land in same region.
- Current NVTC land sold.
- Size of new NVTC determined based on current census and future demand.

<b>Option 3</b> <i>(\$ in Millions)</i>	<b>Facility Operating Costs (GF)</b>	<b>Less Community Savings (GF)</b>	<b>Net Operating Costs (GF)</b>	<b>Capital Costs (Debt)</b>
<b>75% Capacity</b>	\$70.2	(\$17.8)	\$52.4	\$118.6 (FICAS)
<b>50% Capacity</b>	\$48.4	(\$11.6)	\$36.8	\$111.8 (FICAS)

# Option 4

- Close NVTC.
- Other three training centers remain open.
- NVTC land sold.
- Build 16-bed community-based, but state-operated, ICF/IID facility in NoVA.
- Operating cost of new ICF/IID facility is \$1.7M; cost of land and construction may be recouped through Medicaid reimbursement.

<b>Option 4</b> <i>(\$ in Millions)</i>	<b>Facility Operating Costs (GF)</b>	<b>Less Community Savings (GF)</b>	<b>Net Operating Costs (GF)</b>	<b>Capital Costs (Debt)</b>
<b>75% Capacity</b> (One ICF – 16 bed in NoVA)	\$54.3	(\$15.1)	\$39.2	\$81.7 (FICAS) + \$3.4 (ICF)
<b>50% Capacity</b> (Two ICFs – 32 bed in NoVA)	\$39.0	(\$11.2)	\$27.8	\$74.9 (FICAS) +\$6.9 (ICF)



# Option 5

- Close NVTC, CVTC and SWVTC.
- Build 2 community-based, but state-operated, ICF/IIDs in NoVA and Central Virginia:
  - Each facility would be 16 beds; and
  - Operating cost of new ICF/IID facility is \$1.4M per home (\$1.7M in NoVA); cost of land and construction may be recouped through Medicaid reimbursement.
- NVTC, CVTC and SWVTC land sold.
- SEVTC remains open and operates 75 beds.

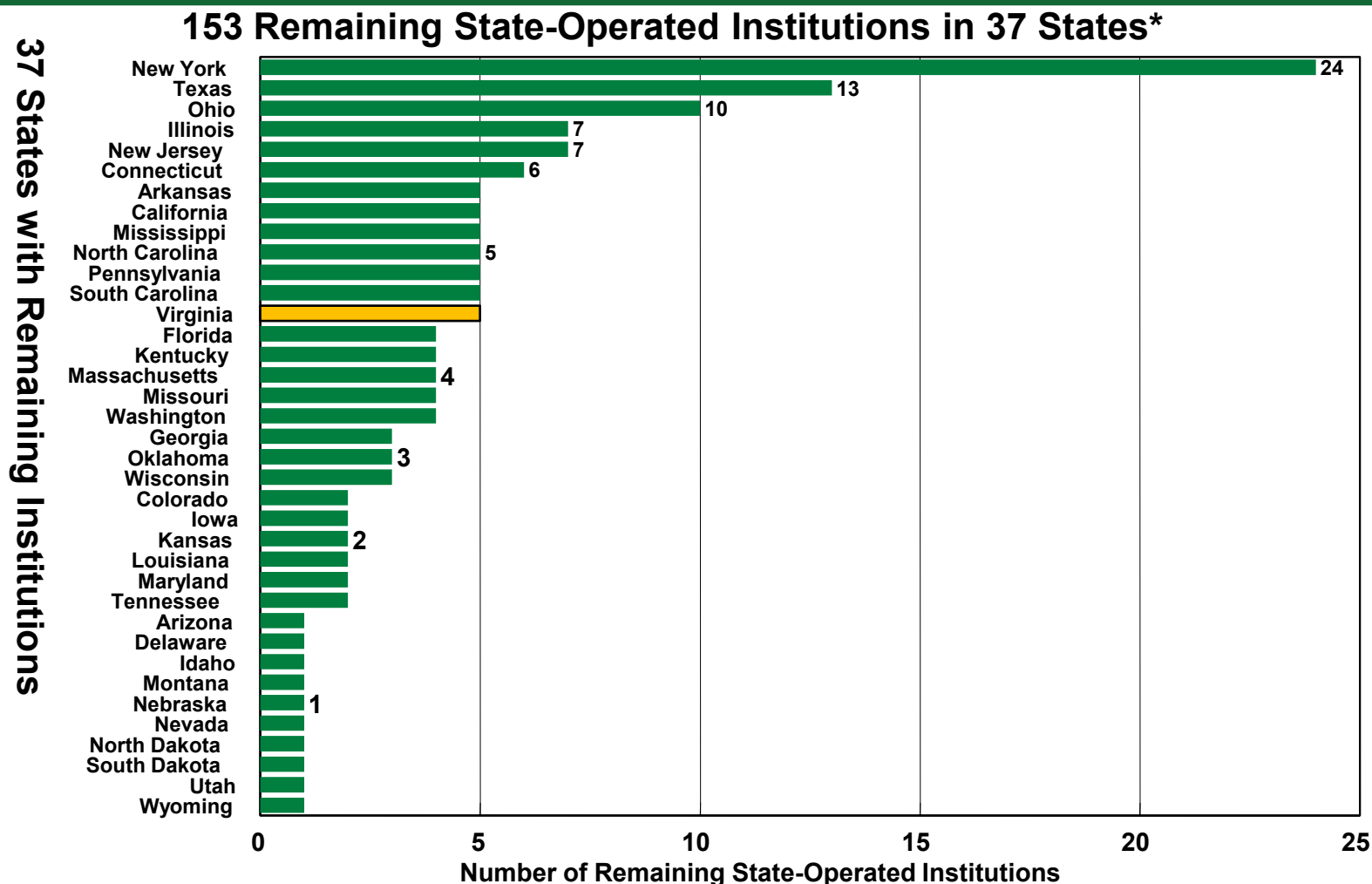
<b>Option 5</b> <i>(\$ in Millions)</i>	<b>Facility Operating Costs (GF)</b>	<b>Less Community Savings (GF)</b>	<b>Net Operating Costs (GF)</b>	<b>Capital Costs (Debt)</b>
<b>75% Capacity</b> (1 ICF – 16 bed in NoVA & 1 ICF – 16 bed in Central VA)	\$3.1	(\$1.4)	\$1.7	\$0 (FICAS) + \$6.9 (ICF)
<b>50% Capacity</b> (2 ICFs – 32 bed in NoVA & 2 ICFs - 32 bed in Central VA)	\$6.1	(\$2.9)	\$3.2	\$0 (FICAS) + \$13.8 (ICF)

# Option 6

- Close NVTC and SWVTC.
- CVTC and SEVTC remain open but are right-sized based on projected mortality rates, future demand and current census.
- NVTC and SWVTC land sold.

<b>Option 6</b> <i>(\$ in Millions)</i>	<b>Facility Operating Costs (GF)</b>	<b>Less Community Savings (GF)</b>	<b>Net Operating Costs (GF)</b>	<b>Capital Costs (Debt)</b>
<b>75% Capacity</b>	\$38.7	(\$9.8)	\$28.9	\$66.2 (FICAS)
<b>50% Capacity</b>	\$24.7	(\$6.3)	\$18.4	\$65.1 (FICAS)

# State-Operated Institutions for People with I/DD



States /Jurisdictions With No State-Operated Training Centers: Alabama, Alaska, Washington, D.C., Hawaii, Maine, Michigan, Minnesota, New Hampshire, New Mexico, Oregon, Rhode Island, Vermont, West Virginia

Source: Braddock et al., Coleman Institute and Department of Psychiatry, University of Colorado, 2014.